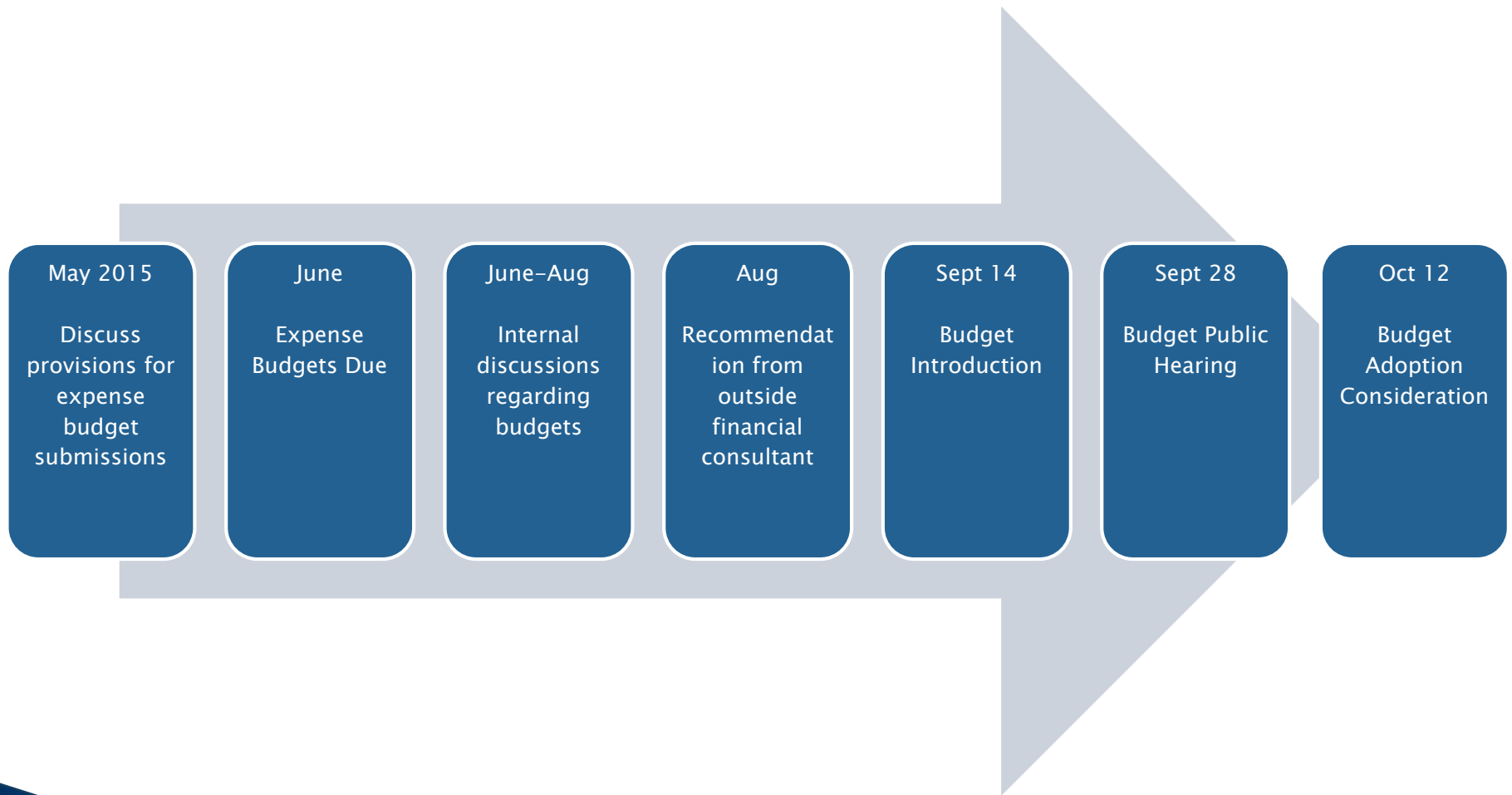


# City of Westfield 2016 Budget Introduction

City Council Meeting  
September 14, 2015

# 2016 Budget Timeline



CITY OF

# Westfield

*Destination Recreation:  
Our Grand Future*

## Our Goals

Safe City  
Employee Engagement  
Enhanced Infrastructure  
Fiscal Responsibility  
Excellence in Customer Relations

## Our Values

Trust	Growth
Family	Integrity
Quality	Creativity

## Our Mission

“Redefining government by demonstrating integrity and fiscal stewardship while providing quality service to our community and creating a safe environment for growth, fostering partnerships, economic opportunities, and recreational activities.”

# PERFORMANCE MANAGEMENT CYCLE



# 2016 City Operational Budget

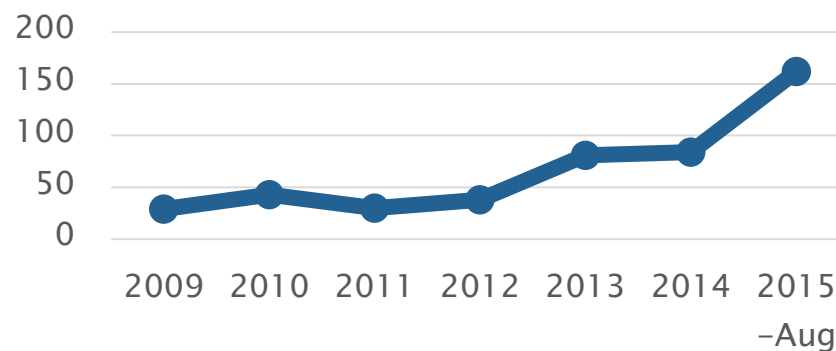
- ▶ Reflective of our Enterprise Strategic Priorities
- ▶ Reflective and responsive to delivering high-quality essential services (quality of life) expected by our citizens & visitors
  - Safe community
  - Safe & improving infrastructure
  - Streets, trails and other public spaces
- ▶ Reflective and responsive to the growth of the community
- ▶ Reflective and responsive to the fiscal realities and parameters of municipal budgeting set-forth by the Indiana Department of Local Government and Finance (DLGF)
- ▶ Maintaining a stable and/or declining municipal tax rate. (City of Westfield is not the highest municipal tax rate in the county)

# Economic and Community Development

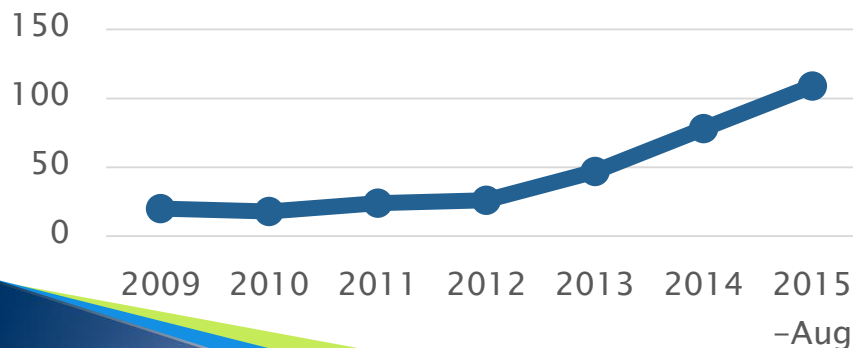
*Growth Indicator(s)*

Increase in Value,  
Filings, and  
New Home  
Start Permits

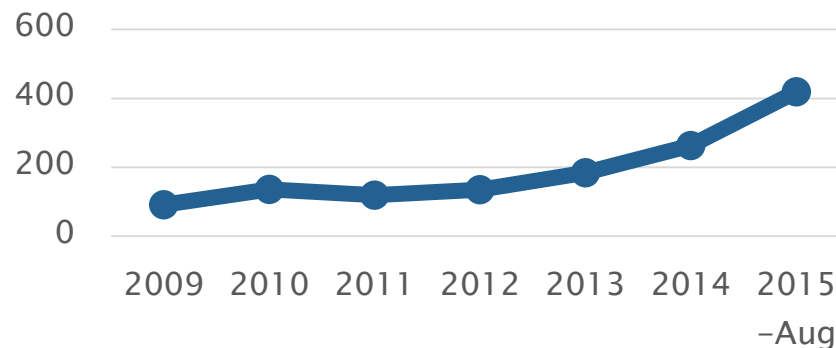
YTD Total Est. Value of  
Permits Issued (\$Mil)



YTD Advisory Plan  
Commission Filings



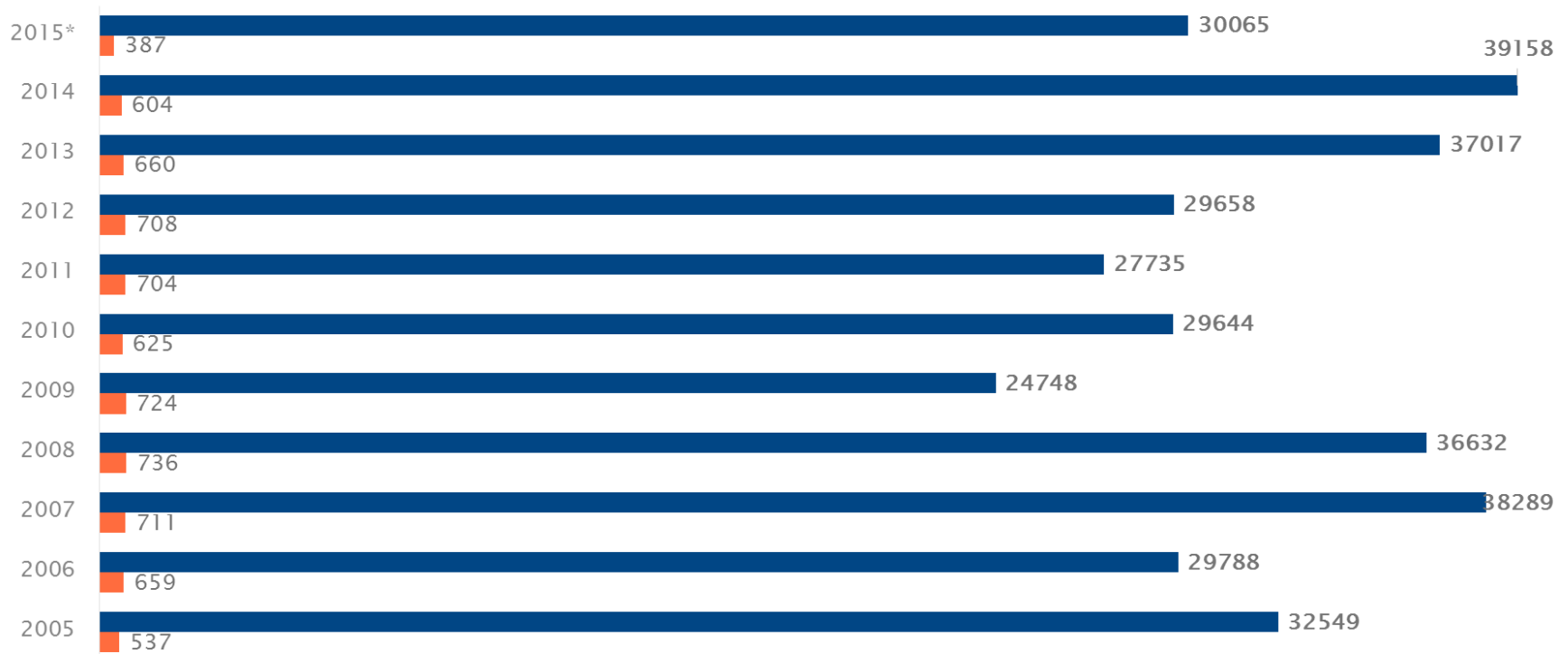
YTD Single-Family New  
Home Start Permits



# 2016 City Operational Budget Public Safety Service Demand (Police)

## UCR Crime Comparison to Call for Service

■ Total Calls for Service ■ Total UCR Reported Crimes



## 2016 Revenue Estimates for Property Tax Impacted Funds

Property Tax Impacted Funds	Source	Estimated Amount
<ul style="list-style-type: none"> <li>• General</li> <li>• Fire</li> <li>• MVH</li> <li>• CCD</li> <li>• Public Safety Building</li> <li>• Debt Service</li> <li>• GO Bonds</li> </ul>	Property Taxes (50%) <i>includes \$4M uncollectable {tax caps}</i>	\$15.6M
	County Option Income Tax (30%)	\$9.7M
	Miscellaneous Revenue: (20%) Food and Beverage; Building Permits; Excise Taxes; Cigarette Tax; Motor Vehicle Highway; Local Road and Street; Ambulance Fees; etc.	\$6.2M
	Scheduled Cash Utilization <small>(*this is a note of clarification from previous version)</small>	\$3M
	<b>Estimated Total</b>	<b>\$34.5M</b>

# Property Tax Impacted Funds

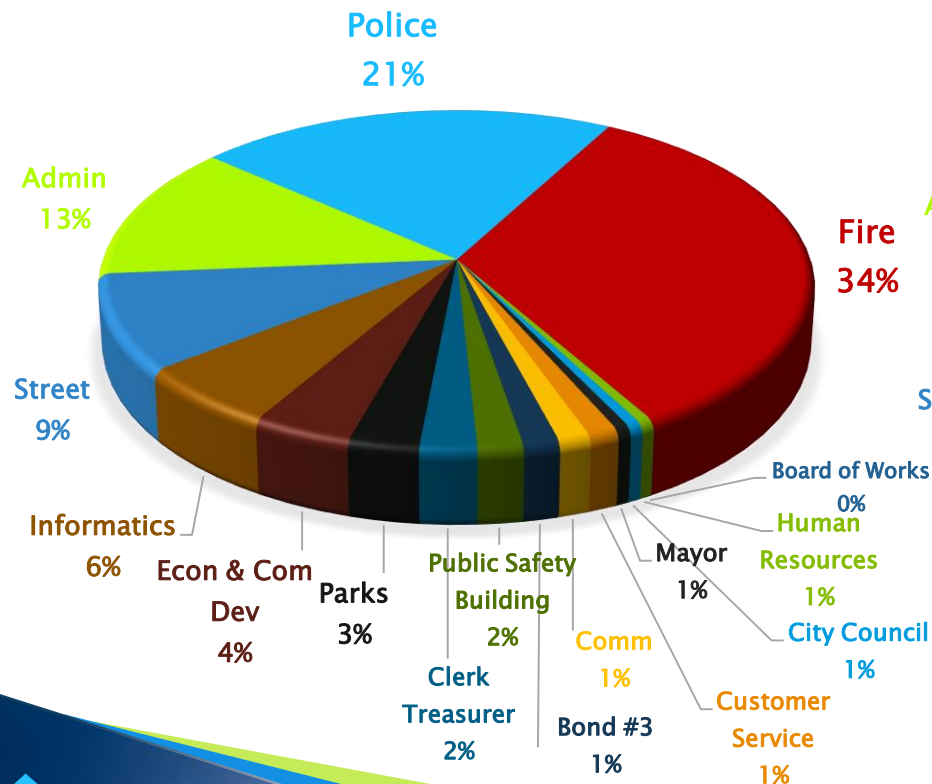
	2015 Approved Budget*	2016 Advertised Budget**	Change 2015-2016
Total	\$32,659,760	\$34,100,588	\$1,440,828 (4% increase from 2015)

\*Includes Certified Budget & Tax Cap Loss of \$4M

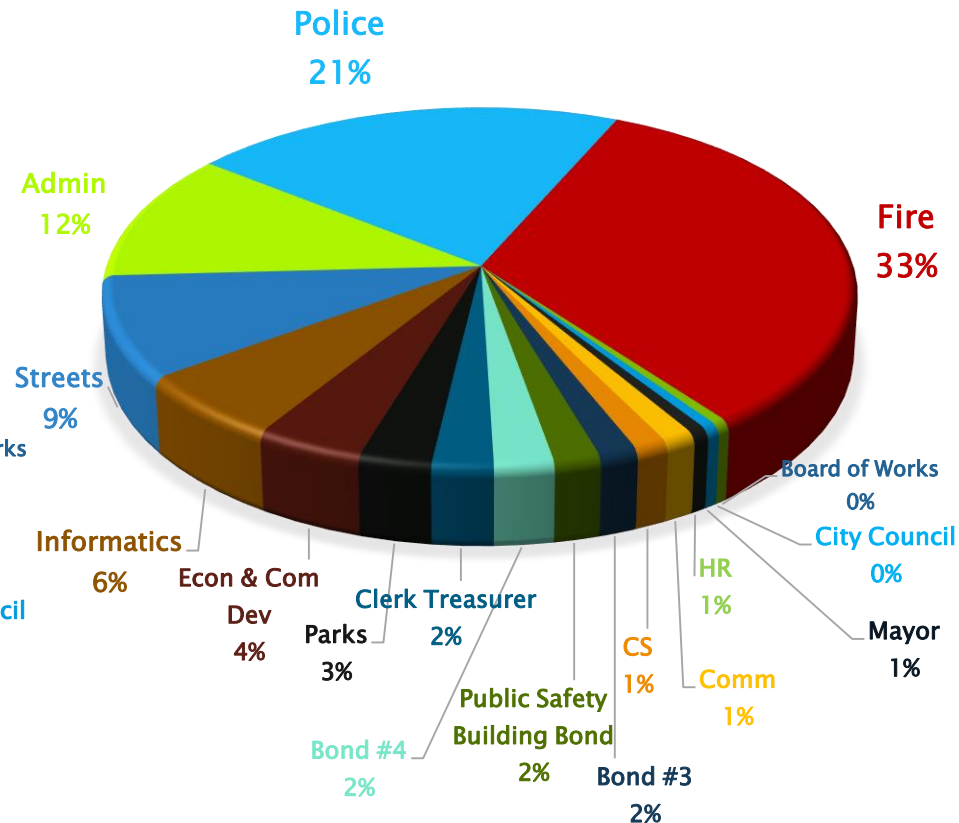
\*\*Includes Proposed Budget & Tax Cap Loss of \$4M

# General Fund, Fire Fund and GO Bonds

## 2015 APPROVED BUDGET



## 2016 PROPOSED BUDGET



# 2016 Budget Operational Expenses

## Expense Projections

- ▶ Electricity
  - 10% increase
- ▶ Gas/Heat
  - 8% increase
- ▶ Property Insurance
  - 8% increase
- ▶ Other nondiscretionary expenses

## Continuous cost efficiency strategies

- ▶ Centralization of uniform costs
- ▶ Balanced Capital Structure by using both short term & long term debt
  - Capital fleet lease expenses moved to Bond #4 (reduces amortization period of existing financing)
- ▶ Consolidation of Building Inspection Department into Community & Economic Development Department (elimination of cost redundancies)

# 2016 Personnel Expenses

## Assumptions

- ▶ Health, dental and life
  - 10% increase (5% due to Affordable Care Act)
- ▶ Workers comp plus change of coverage
  - 10% increase
- ▶ Cost of Living
  - 1% increase
- ▶ Discretionary Performance Stipends

## Additional Personnel

- ▶ 2 Police Officers (Police)
- ▶ EMS Division Chief (Fire)
- ▶ Associate Planner (Econ and Community Dev)
- ▶ Part-time Admin Assistant (Econ and Community Dev)

## Changes

- ▶ Facility Coordinator moved from Admin to Public Works
- ▶ 2 inspectors moved from Public Works to Stormwater

# Budget Change 2015 to 2016

General Fund	2015 Approved Budget	2016 Proposed Budget
Police	6,225,785	6,325,540
Administration, <i>(Includes Tax Cap Loss)</i>		
Communications, Customer Service, Human Resources	4,595,625	4,418,895
Streets	2,665,090	2,770,845
Informatics	1,732,300	1,826,790
Economic and Community Development	1,187,705	1,271,180
Parks	842,565	854,315
Clerk Treasurer	678,780	719,795
Mayor	161,200	159,860
City Council	158,685	150,515
Board of Works	2,265	2,265
<b>Total</b>	<b>18,250,000</b>	<b>18,500,000</b>

Other Funds	2015 Approved Budget	2016 Proposed Budget
Fire <i>(Includes Tax Cap Loss)</i>	9,789,000	10,000,000
Motor Vehicle Highway	2,000,000	2,075,000
Cumulative Capital Development	900,000	1,075,870
Bond #4	–	700,000
Debt Service	541,000	546,000
Local Road and Street	465,000	465,000
Bond #3	429,760	453,718
Rainy Day	250,000	250,000
Cumulative Capital Improvement	35,000	35,000
<b>Total</b>	<b>14,409,760</b>	<b>15,600,588</b>

	2015	2016
<b>All Levied Funds</b>	<b>32,661,775</b>	<b>34,102,604</b>

# Questions?